

2. Observe

Once our data collection form has been approved (refer to Table 1 below) by the process engineer, we started the time study to capture the elapsed time for each activity into the form.

Once we completed the data collection, we convert the elapsed times into time intervals, and their durations.

TABLE 1
DATA COLLECTION SHEET

Table 1 – Data Collection sheet

2.1. Creating a Gantt Chart

When we finalized the duration times for each step of the process, we created the Gantt chart for each photo layer modeled. The purpose of the Gantt chart is to determine the overall process time per lot/batch and the critical path that establishes the ultimate TPT.

This stage of the machine rate model is the most critical to develop depending on how complicated the machine is; multi-chamber or cluster tools are especially complex. On the other hand, this is the most rewarding part of this exercise, as it forces the modeler to fully understand the logic/sequence of the machine and pose the questions that will enable throughput improvements.

This exercise highlighted the inter-dependencies internal to the machine, and exposed the sequential activities that make up the critical path. In turn, the critical path dictates the maximum throughput of the tool.

The Gantt chart example below exemplifies all activities every wafer goes through for a 25-wafer lot; additionally, the white dotted line represents the critical path for this tool. As mentioned before, the critical path will lead you to understand the opportunities for throughput improvement.

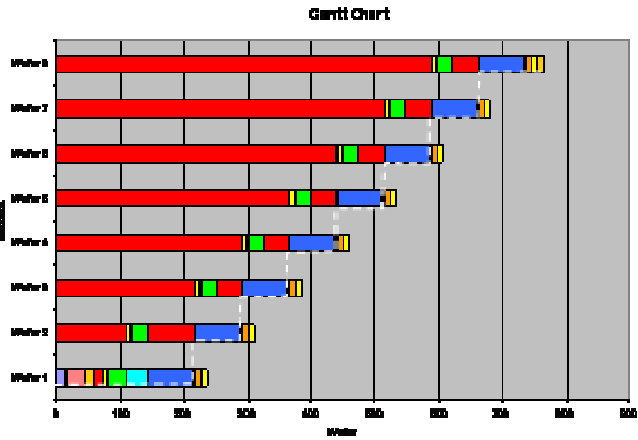


Figure 2 – Gantt Chart

2.2. Creating the Machine Model

When the critical path was established from the Gantt chart, we then determined the frequency of each activity to generate the actual model (refer to Table 2).

As seen above, there are many parameters that feed this model which can affect throughput, such as lot size, batch size, run size, staging levels (staging is defined as preparing the next lot run in parallel to the previous run) and cascading levels (the machine is fed continuously so it doesn't go idle between lots) – this model provides theoretical and actual throughput results and the reasons for the gap between them. Most importantly, the improved column can be used to calculate improved speeds from what-if scenarios. Example: how does decreasing the time for one process affect the speed of the machine – if the pertaining processing module is not part of the critical path, then the speed won't get improved.

TABLE 2
MACHINE MODEL

3. Analyze

The next stage of this process was to run sensitivity analyses from the model, such as lot staging and cascading levels (batching), and process improvements. We performed this analysis to determine the optimum number of lots needed to be staged to minimize setup activities such as Reticle pod changes. The finding from this model included a detailed analysis of non-value-added activities (machine and operators), reticle loading optimization and reticle layout design modifications. Figure 3 below provides a visual representation of the optimum speed for this stepper under certain staging or cascading conditions

FIGURE 3
BATCHING EFFECT ANALYSIS

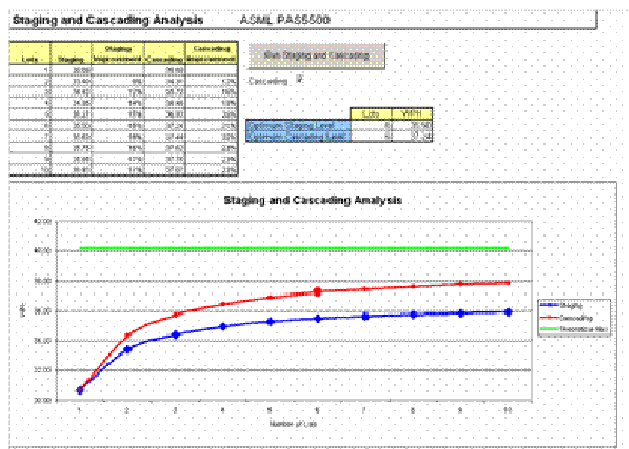


Figure 3 – Batching effect analysis

CONCLUSIONS

As this model was completed it identified the opportunities for increasing TPT and yielded a 40% increase through the implementation of proper batching, eliminating or cascading non-value-added activities performed by the operator (approx. 100sec per wafer) and configuring the stepper to load multiple reticle pods at once. As tools are becoming more and more sophisticated and complex it is imperative to create and maintain a machine modeling infrastructure detailed enough to use as catalyst for TPT improvement. At the same time, it has to be simple and cost effective to maintain. This is what MAX I.E.G. has realized time again!

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ACRONYMS

TPT: Throughput Time

